

FY 2022 Results Presentation 23 March 2023



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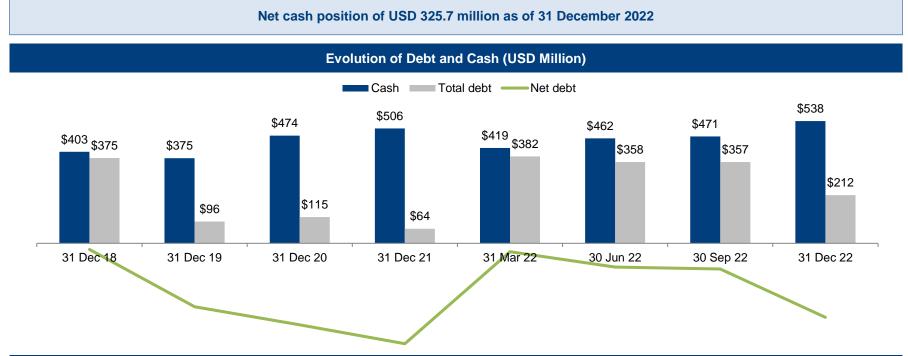


Summary Income Statement

USD million							Revenue by Geography – FY 2022
	FY 2022	FY 2021	Change	Q4 2022	Q4 2021	Change	
Revenue	4,177.3	3,542.9	17.9%	1,124.6	1,000.2	12.4%	USA
MEA	2,812.9	2,492.8	12.8%	698.4	716.9	(2.6)%	32.7%
USA	1,364.4	1,050.1	29.9%	426.2	283.3	50.4%	
EBITDA	200.3	204.4	(2.0)%	50.1	58.1	(13.8)%	Egyp
MEA	175.5	184.7	(5.0)%	41.1	49.4	(16.8)%	Other MEA 62.49
USA	24.8	19.7	25.8%	9.0	8.7	3.4%	
EBITDA margin	4.8%	5.8%		4.5%	5.8%		
MEA margin	6.2%	7.4%		5.9%	6.9%		Revenue by Geography – FY 2021
USA margin	1.8%	1.9%		2.1%	3.1%		
Net income attrib. to shareholders	113.5	113.4	0.1%	55.8	37.1	50.4%	USA 29.4%
MEA	60.5	81.4	(25.7)%	8.7	18.1	(51.9)%	
USA	33.1	16.3	103.2%	20.5	8.3	147.0%	
BESIX	19.9	15.7	26.6%	26.6	10.7	148.6%	Other MEA 3.6% Egypt
Net income margin	2.7%	3.2%		5.0%	3.7%		3.6% Egypi 67.0%
MEA margin	2.2%	3.3%		1.2%	2.5%		
USA margin	2.4%	1.6%		4.8%	2.9%		



Net Cash Position

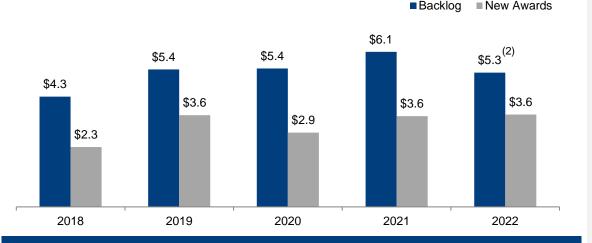


	Debt and Equity Summary Based on IFRS Statements							
USD million	31 Dec 18	31 Dec 2019	31 Dec 2020	31 Dec 2021	31 Mar 2022	30 Jun 2022	30 Sep 2022	31 Dec 2022
Cash	402.5	374.8	473.8	505.7	419.3	462.0	470.5	537.7
Total debt	375.3	95.7	115.2	64.1	382.3	357.7	357.4	212.0
Net debt	(27.2)	(279.1)	(358.6)	(441.6)	(37.0)	(104.3)	(113.1)	(325.7)
Total equity	471.5	585.7	641.9	688.6	662.6	669.4	661.2	691.3
EBITDA	207.1	268.2	197.8	204.4	50.3 ⁽¹⁾	92.9(2)	150.1 ⁽³⁾	200.3 ⁽⁴⁾



Consolidated Backlog

Evolution of Consolidated Backlog (USD Billion) ⁽¹⁾



Backlog and New Awards

USD million	FY 2022	FY 2021	Change	Q4 2022	Q4 2021	Change
Equity consolidation						
Backlog	5,271.2	6,089.8	(13.4)%			
New Awards	3,625.9	3,562.4	1.8%	568.5	796.9	(28.7)%
Pro forma inc. 50% of BESIX						
Backlog	8,084.4	8,864.6	(8.8)%			
New Awards	5,593.3	5,610.0	(0.3)%	1,065.9	1,286.8	(17.2)%

Consolidated

- Consolidated backlog (excluding BESIX) decreased 13.4% y-o-y to USD 5.3 billion in FY 2022⁽²⁾
- Consolidated new awards decreased 28.7% y-o-y to USD 568.5 million in Q4 2022 but increased 1.8% y-o-y to USD 3.6 billion in FY 2022

<u>MEA</u>

- New awards of USD 2.3 billion in FY 2022, of which \$297.0 million were in Q4 2022
- New awards in Q4 2022 include a medical industrial project, infrastructure development, and highway and road work across Egypt
- Adds to infrastructure, transportation, logistics and commercial projects signed in 9M 2022

<u>USA</u>

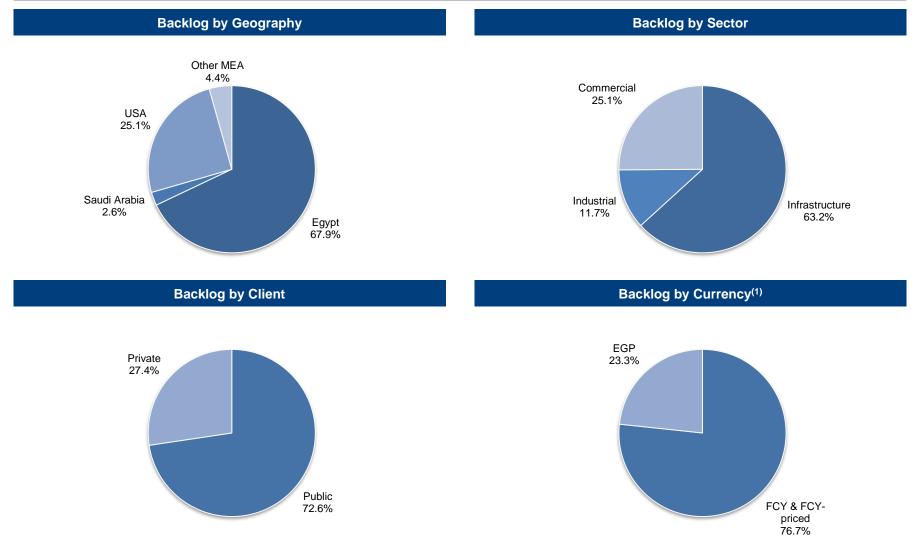
- New awards of USD 1.3 billion in FY 2022, of which USD 271.5 million were in Q4 2022
- Led by projects across the Group's core data center, student housing, light industrial and commercial sectors

(1) Backlog/new awards chart excludes BESIX and JV's accounted for under the equity method



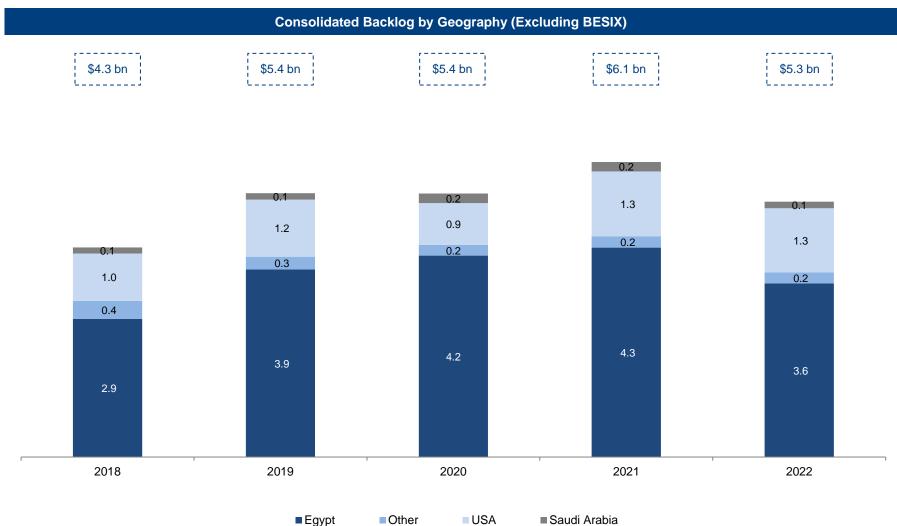
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Consolidated Backlog Breakdown – 31 December 2022





Evolution of Backlog by Geography



Note: Backlog/new awards chart excludes BESIX and JV's accounted for under the equity method

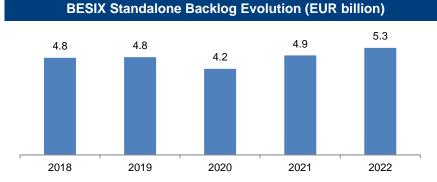
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CONSTRUCTION

Pro Forma Snapshot Including 50% of BESIX – FY 2022

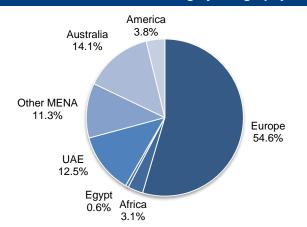


- BESIX's standalone backlog increased 7.7% y-o-y to EUR 5.3 billion as of 31 December 2022
- New awards totaled EUR 929.4 million in Q4 2022, resulting in an increase of 7.2% y-o-y in FY 2022 new awards to EUR 3.8 billion
- Standalone net debt position of EUR 244.4 million as of 31 December 2022
- BESIX book value of USD 416.5 million in Orascom Construction's noncurrent assets on the balance sheet

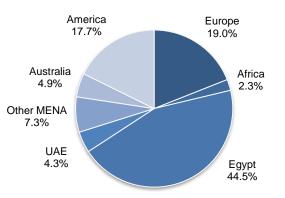


USD million	OC	50% of BESIX	Pro Forma	
Revenue	4,177.3	1,785.8	5,963.1	
EBITDA	200.3	53.8	254.1	
Net Income	93.6	19.9	113.5	
Net Debt (Cash)	(325.7)	130.8	(194.9)	
Backlog	5,271.2	2,813.2	8,084.4	
New Awards	3,625.9	1,967.4	5,593.3	

BESIX Standalone Backlog by Geography



Pro Forma Backlog – 50% of BESIX





Note: BESIX is recorded as an equity investment in OC's financial statements (1) OC net income excludes contribution from BESIX

Portfolio of Equipment Services, Building Materials, Facility Mgmt. and Infrastructure Assets

	These subsid	iaries and investment	ts contributed USD 40.6 million to the Group's total net income in FY 2022
Company	Ownership	FY 2022 Revenue	Description
DRASÇOM	100%	USD 42.7 million	 A leading equipment importation, distribution and maintenance player in Egypt Sole agent for portfolio of blue-chip equipment across include earthmoving equipment, gensets, pumps, irrigation, marine equipment, railway and security systems
National Steel Fabrication	100%	USD 79.7 million	 Manufactures and supplies fabricated steel products in Egypt and North Africa – total capacity of 120k/year Operates four facilities plants in Egypt and Algeria, two of which are the largest in MENA
	100%	USD 33.0 million	 Manufactures and installs glass, aluminum and architectural metal works Operates facility in Egypt with a capacity of 250k sqm, supplying primarily Egypt and North Africa
UHC	56.5%	USD 116.1 million	 Holds 50% stakes in BASF Construction Chemicals Egypt, Egyptian Gypsum Company and A-Build Egypt Subs operate from 4 plants in Egypt and Algeria, supplying products primarily in Egypt and North Africa
	56.5%	USD 13.4 million	 Owns DryMix, Egypt's largest manufacturer of cement-based ready mixed mortars in powdered form used in the construction industry Capable of producing 240k metric tons of product and supplies products to clients in Egypt and North Africa
NPC	40%	USD 80.4 million	 Manufactures precast/pre-stressed concrete cylinder pipes and pre-stressed concrete primarily Two plants located in Egypt supply Egypt and North Africa; production capacity of 86 km/yr of concrete piping
scib 💋	14.7%	USD 49.7 million	 Production capacity of 130k kilolitres of decorative paints and industrial coatings primarily for the construction industry Operates two plants in Egypt and supplies products to clients in Egypt and North Africa
	100%	USD 26.4 million	 Egypt's premier facility and property management services provider Hard and soft facility management in commercial, hospitality and healthcare
	60.5%	USD 32.7 million	 Owner and developer of an industrial land bank of12.2 million square meters in Ain Sokhna and Goza, Egypt Also provides utility services for light, medium and heavy industrial users in Ain Sokhna, Egypt
DRASqualia	50%	USD 16.0 million	 A 250m³/day wastewater treatment plant; OC is a co-owner and co-operator of the facility Egypt's first Public Private Partnership project
	20%	USD 51.2 million	 The largest renewable energy IPP project in Egypt; a 262.5 MW build-own-operate wind farm under a 20-year Power Purchase Agreement Full commercial operation commenced 45 days ahead of schedule on 31 October 2019



Financial Statements



Income Statement

USD million	FY 2022	FY 2021	Results Commentary
Revenue	4,177.3	3,542.9	Revenue:
Cost of sales	(3,830.4)	(3,196.5)	
Gross profit	346.9	346.4	 Consolidated revenue increased 12.4% y-o-y to USD 1,124.6 million in Q4 2022 and 17.9% y-o-y to USD 4,177.3
Margin	8.3%	9.8%	million in FY 2022
Other income	5.1	2.3	 MEA operations comprised 62% of total revenue in Q4 2022
SG&A expenses	(197.3)	(192.4)	and 67% in FY 2022 while USA operations accounted for
Operating profit	154.7	156.3	the balance
EBITDA	200.3	204.4	EBITDA
Margin	4.8%	5.8%	• EBITDA decreased 13.8% y-o-y to USD 50.1 million in Q4
Financing income & expenses			2022 and 2.0% y-o-y to USD 200.3 million in FY 2022
Finance income	76.9	11.6	• EBITDA margins stood at 4.4% in Q4 2022 and 4.8% in FY
Finance cost	(94.9)	(27.9)	2022
Net finance cost	(18.0)	(16.3)	Income from associates:
Income from equity accounted investees	35.2	27.8	BESIX net income of USD 26.6 million in Q4 2022
Profit before income tax	171.9	167.8	compared to USD 10.7 million in Q4 2021, and USD 19.9 million in FY 2022 compared to USD 15.7 million in FY 2021
Income tax	(37.6)	(42.5)	
Net profit for the year	134.3	125.3	Net Income:
			 Net income attributable to shareholders increased 50.4% y-
Net profit attributable to:			o-y to USD 55.8 million in Q4 2022 and 0.1% y-o-y to USD 113.5 million in FY 2022
Owners of the company	113.5	113.4	
Non-controlling interest	20.8	11.9	
Net profit for the year	134.3	125.3	

Balance Sheet

USD million	31 Dec 2022	31 Dec 2021	Re
ASSETS			No
Non-current assets			
Property, plant and equipment	146.5	199.2	
Goodwill	27.7	13.8	
Trade and other receivables	24.6	46.8	Cu
Equity accounted investees	462.5	426.4	
Deferred tax assets	47.4	41.1	
Total non-current assets	708.7	727.3	
Current assets			
Inventories	247.6	307.3	•
Trade and other receivables	1,294.0	1,462.4	
Contracts work in progress	742.5	1,099.5	۰.
Current income tax receivables	0.9	0.2	
Cash and cash equivalents	537.7	505.7	
Total current assets	2,822.7	3,375.1	
TOTAL ASSETS	3,531.4	4,102.4	

sults Commentary n-current assets Total investment in associates includes BESIX at an equity value of USD 462.5 million (BESIX represents USD 416.5 million) rrent assets: Trade and other receivables as of 31 Dec 2022 include USD 683.1 million in accounts receivables, USD 265.2 million in retentions and USD 142.2 million in supplier and subcontractor advance payments 59% of gross trade receivables as of 31 Dec 2022 are not yet due Contracts work in progress should be assessed along with advance payments



Balance Sheet

USD million	31 Dec 2022	31 Dec 2021
EQUITY		
Share capital	116.8	116.8
Share premium	480.2	480.2
Reserves	(377.5)	(305.4)
Retained earnings	432.2	346.9
Equity attributable to owners of the Company	651.7	638.5
Non-controlling interests	39.6	50.1
TOTAL EQUITY	691.3	688.6
LIABILITIES		
Non-current liabilities		
Loans and borrowings	-	1.2
Trade and other payables	41.9	49.9
Deferred tax liabilities	5.0	3.4
Total non-current liabilities	46.9	54.5
Current liabilities		
Loans and borrowings	212.0	62.9
Trade and other payables	1,438.4	1,531.1
Advanced payments from construction contracts	777.0	1,361.4
Billing in excess of construction contracts	298.4	299.6
Provisions	31.5	59.1
Income tax payables	35.9	45.2
Total current liabilities	2,793.2	3,359.3
Total liabilities	2,840.1	3,413.8
TOTAL EQUITY AND LIABILITIES	3,531.4	4,102.4

Results Commentary

Equity:

 The movement in reserves relates primarily to currency translation differences

Liabilities:

 Trade and other payables as of 31 Dec 2022 includes USD 612.5 million in trade payables, USD 448.3 million in accrued expenses and USD 167.6 million in retentions payable to subcontractors



Cash Flow Statement

USD million	31 Dec 2022	31 Dec 2021	Results Commentary
Net profit for the year	134.3	125.3	Cash flow used in operating activities:
	104.0	125.5	 Positive operating cash flow of USD 193.9 million in FY
Adjustments for:			2022
Depreciation	45.6	48.1	• Mainly driven by a significant reduction in trade and other
Interest income	(7.6)	(8.4)	receivables and contract work in progress
Interest expense	40.3	20.6	
Foreign exchange gain (loss) and others	(14.7)	4.1	
Share in income of equity accounted investees	(35.2)	(27.8)	
Gain on sale of PPE	(1.0)	(3.4)	
Income tax expense	37.6	42.5	
Changes in:			
Inventories	71.6	(19.2)	
Trade and other receivables	206.7	24.5	
Contract work in progress	357.0	(245.0)	
Trade and other payables	27.7	95.2	
Advanced payments construction contracts	(584.4)	275.1	
Billing in excess on construction contracts	(1.2)	(84.2)	
Provisions	(32.2)	4.5	
Cash flows:			
Interest paid	(40.3)	(20.6)	
Interest received	7.6	8.4	
Dividends from equity accounted investees	7.4	1.9	
Income taxes paid	(25.3)	(40.4)	
Cash flow from operating activities	193.9	201.2	



Cash Flow Statement

USD million	31 Dec 2022	31 Dec 2021	Results Commentary
			Cash flow used in investing activities:
Proceeds on sale of an investment in associate	-	5.1	 Cash flow used in investing activities of USD 75.0 million in
Investments in PPE	(49.3)	(63.9)	FY 2022 compared to USD 52.5 million in FY 2021
Acquisition of subsidiaries, net of cash acquired	(28.5)	-	 CAPEX includes USD 28.5 million in Q1 2022 for the
Proceeds from sale of PPE	2.8	6.3	acquisition of a equipment importation, distribution and
Cash flow used in investing activities	(75.0)	(52.5)	maintenance company in Egypt (now rebranded to Orascom Services)
Proceeds from borrowings	287.0	103.2	Cash flow from financing activities:
Repayment of borrowings	(143.5)	(154.3)	Cash flow from financing activities of USD 69.3 million in FY
Dividends paid to non controlling interest	(10.3)	(6.9)	2022 compared to negative USD 116.4 million in FY 2021
Dividends paid to shareholders	(54.0)	(51.2)	
Other	(9.9)	(7.2)	
Cash flows from (used in) financing activities	69.3	(116.4)	
Net change in cash and cash equivalents	188.2	32.3	
Cash and cash equivalents at 1 January	505.7	473.8	
Currency translation adjustments	(156.2)	(0.4)	
Cash and cash equivalents at 31 December	537.7	505.7	

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Backlog and new contract awards are non-IFRS metrics based on management's estimates of awarded, signed and ongoing contracts which have not yet been completed, and serves as an indication of total size of contracts to be executed. These figures and classifications are unaudited, have not been verified by a third party, and are based solely on management's estimates.





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