

Q1 2024 Results Presentation 21 May 2024



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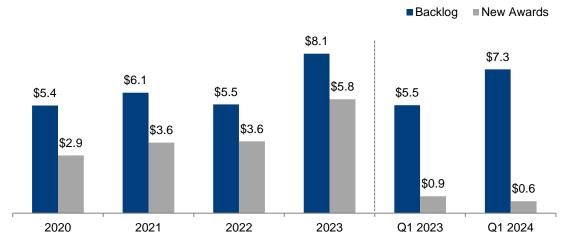
Summary Income Statement

| USD million | | | | Revenue by Geography – Q1 2024 |
|------------------------------------|---------|---------|---------|--------------------------------|
| | Q1 2024 | Q1 2023 | Change | Other MEA |
| Revenue | 766.3 | 804.9 | (4.8)% | 4.3% |
| MEA | 359.8 | 448.0 | (19.7)% | Egypt |
| USA | 406.5 | 356.9 | 13.9% | 42.7% |
| Adjusted EBITDA | 37.8 | 35.5 | 6.5% | USA 53.0% |
| MEA | 25.8 | 28.9 | (10.7)% | 55.078 |
| USA | 12.0 | 6.6 | 81.9% | |
| Adjusted EBITDA margin | 4.9% | 4.4% | | |
| MEA margin | 7.2% | 6.5% | | Revenue by Geography – Q1 2023 |
| USA margin | 3.0% | 1.8% | | Other MEA |
| Net income attrib. to shareholders | 46.1 | 36.1 | 27.7% | 4.9% |
| MEA | 36.8 | 32.1 | 14.7% | |
| USA | 8.8 | 4.1 | 114.3% | USA Egypt 50.8% |
| BESIX | 0.5 | (0.1) | | 44.3% |
| Net income margin | 6.0% | 4.5% | | |
| MEA margin | 10.2% | 7.2% | | |
| USA margin | 2.2% | 1.1% | | |



Consolidated Backlog

Evolution of Consolidated Backlog (USD Billion) ⁽¹⁾



| Backlog and New Awards | | | | | | |
|------------------------------------|---------|---------|---------|----------|--|--|
| USD million Q1 2024 Q1 2023 Change | | | | | | |
| Equity consolidation | | | | | | |
| Backlog | 7,267.7 | 5,458.7 | (1.2)% | 8,061.9 | | |
| New Awards | 609.5 | 858.4 | 39.0% | 5,756.1 | | |
| Pro forma inc. 50% of BESIX | | | | | | |
| Backlog | 9,871.1 | 8,543.8 | 15.5% | 10,871.8 | | |
| New Awards | 895.7 | 1,418.9 | (36.9)% | 7,442.8 | | |

Consolidated

- Consolidated backlog increased 33.1% y-o-y to USD 7.3 billion in Q1 2024
- Consolidated new awards decreased 29.0% y-o-y to USD 609.5 million in Q1 2024
- Excluding the impact of the devaluation of the EGP in Q1 2024, backlog as of 31 March 2024 would have stood at USD 8.0 billion
- If March 2024 closing FX rates are applied to Q1 2023 new awards, new awards in the MEA region in Q1 2024 would record a 5.0% increase y-o-y

<u>MEA</u>

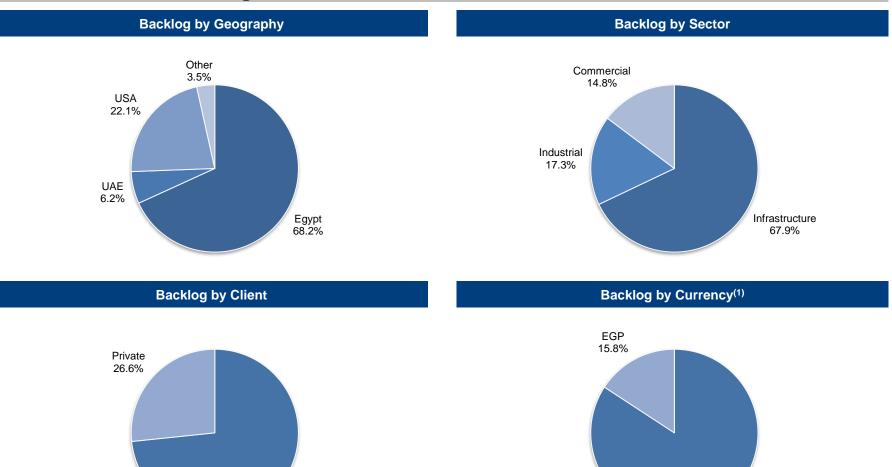
- New awards of USD 359.0 million in Q1 2024
- New awards spanned marine infrastructure and transportation sectors, including a new container terminal in East Port Said for use by a major international shipping company

<u>USA</u>

- New awards of USD 250.5 million in Q1 2024
- Let by projects in the student housing, commercial and light industrial sectors

Consolidated Backlog Breakdown – 31 March 2024

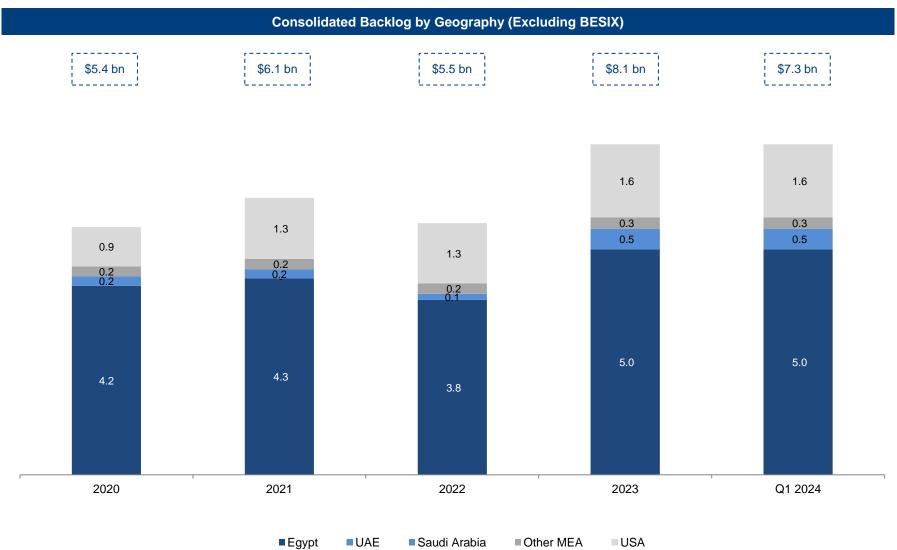
Public 73.4%



ORASCOM

FCY & FCYpriced 84.2%

Evolution of Backlog by Geography

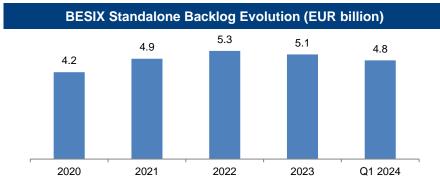




Pro Forma Snapshot Including 50% of BESIX – Q1 2024

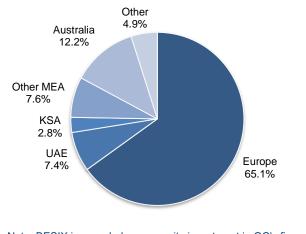


- BESIX's standalone backlog decreased 15.2% y-o-y to EUR 4.8 billion as of 31 March 2024 while new awards stood at EUR 530.6 million in Q1 2024
- Standalone net debt position of EUR 249.8 million as of 31 March 2024 (driven by the real estate development business)
- BESIX book value of USD 414.5 million in Orascom Construction's noncurrent assets on the balance sheet

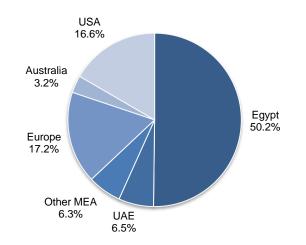


| USD million | OC | 50% of BESIX | Pro Forma |
|-------------|---------|--------------|-----------|
| Revenue | 776.3 | 412.5 | 1,178.8 |
| EBITDA | 37.8 | 11.0 | 48.8 |
| Net Income | 45.6 | 0.5 | 46.1 |
| Backlog | 7,267.7 | 2,603.4 | 9,871.1 |
| New Awards | 609.5 | 286.2 | 895.7 |

BESIX Standalone Backlog by Geography



Pro Forma Backlog – 50% of BESIX





Note: BESIX is recorded as an equity investment in OC's financial statements (1) OC net income excludes contribution from BESIX

Portfolio of Equipment Services, Building Materials, Facility Mgmt. and Concessions

| | These subsidiaries and investments contributed 36% to the Group's total net income in Q1 2024 | | | | | |
|-------------------------------|---|------------------|---|--|--|--|
| Company ⁽¹⁾ | Ownership | Q1 2024 Revenue | Description | | | |
| ORASÇOMÂ | 100% | USD 10.2 million | A leading equipment importation, distribution and maintenance player in Egypt Sole agent for portfolio of blue-chip equipment across include earthmoving equipment, gensets, pumps, irrigation, marine equipment, railway and security systems | | | |
| National Steel Fabrication | 100% | USD 11.8 million | Manufactures and supplies fabricated steel products, serving infrastructure and industrial clients in Africa, Asia, Europe, USA and Latin America Operates one major facility in Egypt with a capacity of 50k tons/year | | | |
| | 100% | USD 2.6 million | Manufactures and installs glass, aluminum and architectural metal works Facility located in Ain Sokhna and equipped with top-of-the line production and fabrication facilities that produce all types of façade work | | | |
| NPC | 40% | USD 24.4 million | Manufactures precast/pre-stressed concrete cylinder pipes and pre-stressed concrete primarily Two plants located in Egypt supply Egypt and North Africa; production capacity of 86 km/yr of concrete piping | | | |
| SCID 5 | 14.7% | USD 14.3 million | Production capacity of 130k kilolitres of decorative paints and industrial coatings mainly for the construction industry Operates two plants in Egypt and supplies products to clients in Egypt and North Africa | | | |
| CON RACK M | 100% | USD 6.3 million | Leading facility and property management services provider in Egypt Fully integrates all aspects of facility management and maintenance, including soft services, hard services, asset management and corporate services | | | |
| | 60.5% | USD 0.8 million | Egypt's first privately-owned industrial park developer Develops, operates and maintains an industrial landbank of around 12.2 million square meters in Ain Sokhna and Abu Rawash/Giza, Egypt | | | |
| orasqualia | 50% | USD 2.6 million | A 250m³/day wastewater treatment plant; OC is a co-owner and co-operator of the facility Egypt's first Public Private Partnership project | | | |
| | 20% | USD 9.3 million | The largest renewable energy IPP project in Egypt; a 262.5 MW build-own-operate wind farm under a 20-year Power Purchase Agreement Full commercial operation commenced 45 days ahead of schedule on 31 October 2019 | | | |



Financial Statements



Income Statement

| USD million | Q1 2024 | Q1 2023 | Results Commentary |
|--|---------|---------|---|
| Revenue | 766.3 | 804.9 | Revenue: |
| Cost of sales | (698.8) | (735.5) | Consolidated revenue decreased 4.8% y-o-y to USD 766.3 |
| Gross profit | 67.5 | 69.4 | million in Q1 2024 |
| Margin | 8.8% | 8.6% | MEA operations comprised 47% of total revenue in Q1 2024 |
| Other income | 1.7 | (0.5) | while USA operations accounted for the balance |
| SG&A expenses | (46.3) | (41.9) | Revenue in Egypt impacted by the EGP devaluation while |
| Operating profit | 22.9 | 27.0 | the increase in revenue in the U.S. reflects project execution |
| Adj. EBITDA | 37.8 | 35.5 | and backlog growth |
| Margin | 4.9% | 4.4% | EBITDA |
| Financing income & expenses | | | Adj. EBITDA increased 6.5% y-o-y to USD 37.8 million in |
| Finance income | 84.9 | 36.2 | Q1 2024. |
| Finance cost | (39.1) | (15.6) | • Adj. EBITDA margin for the MEA operations improved to |
| Net finance cost | 45.8 | 20.6 | 7.2% while for the U.S. operations to 3.0% |
| Income from equity accounted investees | 2.7 | 2.7 | Adj. EBITDA excludes non-operating one-off expenses of |
| Profit before income tax | 71.4 | 50.3 | USD 7.5 million in Q1 2024 |
| Income tax | (21.6) | (10.2) | Income from associates: |
| Net profit | 49.8 | 40.1 | BESIX net income of USD 0.5 million in Q1 2024 compared to USD (0.1) million in Q1 2023 |
| Net profit attributable to: | | | Net Income: |
| Owners of the company | 46.1 | 36.1 | Net income attributable to shareholders increased 27.7% y- |
| Non-controlling interest | 3.7 | 4.0 | o-y to USD 46.1 million in Q1 2024 |
| Net profit | 49.8 | 40.1 | The increase in net income reflects operational performance |
| | | | as well as the Group's deliberate efforts and mitigation plan related to financial management |

Balance Sheet

| USD million | 31 Mar 2024 | 31 Dec 2023 | Result |
|--------------------------------|-------------|-------------|--------------------------------------|
| ASSETS | | | Non-c |
| Non-current assets | | | Total |
| Property, plant and equipment | 97.9 | 126.4 | valu |
| Goodwill | 27.7 | 27.7 | mill |
| Trade and other receivables | 22.1 | 22.1 | Currer |
| Equity accounted investees | 449.7 | 464.7 | Trad |
| Deferred tax assets | 54.9 | 60.4 | USI |
| Total non-current assets | 652.3 | 701.3 | mill |
| Current assets | | | sub |
| Inventories | 178.1 | 248.8 | 60% vet |
| Trade and other receivables | 1,186.0 | 1,281.1 | |
| Contracts work in progress | 548.9 | 737.8 | Cor adv |
| Current income tax receivables | 0.4 | 0.4 | aav |
| Cash and cash equivalents | 691.2 | 696.6 | |
| Total current assets | 2,604.6 | 2,964.7 | |
| TOTAL ASSETS | 3,256.9 | 3,666.0 | |

| 23 | R | esults Commentary |
|---------------------------|---|---|
| | N | on-current assets |
| 6.4 7.7 | • | Total investment in associates includes BESIX at an equity value of USD 449.7 million (BESIX represents USD 414.5 million) |
| 2.1 | C | urrent assets: |
| 1.7).4 .3 | • | Trade and other receivables as of 31 March 2024 include USD 545.8 million in accounts receivables, USD 259.7 million in retentions and USD 221.0 million in supplier and subcontractor advance payments |
| 3.8 | • | 60% of gross trade receivables as of 31 March 2024 are not yet due |
| .1 7.8).4 | • | Contracts work in progress should be assessed along with advance payments |
| 6.6 1.7 | | |



Balance Sheet

| USD million | 31-Mar-24 | 31-Dec-23 |
|---|-----------|-----------|
| EQUITY | | |
| Share capital | 110.2 | 110.2 |
| Share premium | 467.3 | 467.3 |
| Reserves | (466.3) | (421.7) |
| Retained earnings | 558.8 | 533.3 |
| Equity attributable to owners of the Company | 670.0 | 689.1 |
| Non-controlling interests | 19.2 | 22.3 |
| TOTAL EQUITY | 689.2 | 711.4 |
| LIABILITIES | | |
| Non-current liabilities | | |
| Loans and borrowings | 0.7 | 0.7 |
| Trade and other payables | 44.4 | 43.8 |
| Deferred tax liabilities | 8.5 | 2.3 |
| Total non-current liabilities | 53.6 | 46.8 |
| Current liabilities | | |
| Loans and borrowings | 212.9 | 249.1 |
| Trade and other payables | 1,124.9 | 1,391.8 |
| Advanced payments from construction contracts | 821.9 | 841.6 |
| Billing in excess of construction contracts | 305.4 | 345.4 |
| Provisions | 34.6 | 41.0 |
| Income tax payables | 14.4 | 38.9 |
| Total current liabilities | 2,514.1 | 2,907.8 |
| Total liabilities | 2,567.7 | 2,954.6 |
| TOTAL EQUITY AND LIABILITIES | 3,256.9 | 3,666.0 |

Results Commentary

Equity:

• The movement in reserves relates primarily to currency translation differences

) Liabilities:

 Trade and other payables as of 31 March 2024 includes USD 440.4 million in trade payables, USD 335.6 million in accrued expenses and USD 178.3 million in retentions payable to subcontractors



Cash Flow Statement

| | 24 May 2024 | 24 May 2002 | Desults Commentary |
|---|-------------|-------------|---|
| USD million | 31 Mar 2024 | 31 Mar 2023 | Results Commentary |
| Net profit | 49.8 | 40.1 | Cash flow used in operating activities: |
| | | | Operating cash flow of USD 302.1 million in Q1 |
| Adjustments for: | | | compared to cash outflow of 65.9 million in Q1 2023 |
| Depreciation and amortization | 7.4 | 8.4 | |
| Interest income | (4.5) | (2.6) | |
| Interest expense | 17.5 | 10.4 | |
| Foreign exchange gain and others | (58.8) | (28.4) | |
| Income from equity accounted investees | (2.7) | (2.7) | |
| Gain on sale of PPE | (0.4) | - | |
| Income tax expense | 21.6 | 10.2 | |
| Changes in: | | | |
| Inventories | (16.0) | 33.8 | |
| Trade and other receivables | (229.9) | (47.3) | |
| Contract work in progress | 9.2 | (20.2) | |
| Trade and other payables | 178.5 | (10.7) | |
| Advanced payments construction contracts | 278.4 | 31.2 | |
| Billing in excess on construction contracts | 62.1 | (80.0) | |
| Provisions | 2.9 | (0.3) | |
| Cash flows: | | | |
| Interest paid | (17.5) | (10.4) | |
| Interest received | 4.5 | 2.6 | |
| Cash flow from / (used in) operating activities | 302.1 | (65.9) | |

Cash Flow Statement

| USD million | 31 Mar 2024 | 31 Mar 2023 |
|---|-------------|-------------|
| | | |
| Acquisition of PPE | (10.6) | (6.6) |
| Proceeds from sale of PPE | 0.6 | - |
| Cash flow (used in) investing activities | (10.0) | (6.6) |
| | | |
| Proceeds from borrowings | 2.8 | 100.4 |
| Repayment of borrowings | (39.0) | (10.3) |
| Dividends paid to shareholders | (20.9) | (21.6) |
| Dividends paid to non-controlling interest | (0.8) | - |
| Other | 0.6 | (2.0) |
| Cash flow (used in) / from financing activities | (57.3) | 66.5 |
| | | |
| Net change in cash and cash equivalents | 234.8 | (6.0) |
| Cash and cash equivalents at 1 January | 696.6 | 537.7 |
| Currency translation adjustments | (240.2) | (70.5) |
| Cash and cash equivalents at 31 March | 691.2 | 461.2 |

Cash flow used in investing activities:
Cash flow used in investing activities of USD 10.0 million in Q1 2024 compared to USD 6.6 million in Q1 2023
Cash flow from financing activities:
Cash flow used in financing activities of USD 57.3 million in Q1 2024 compared to USD cash flow of 66.5 million in Q1 2023

Results Commentary



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Backlog and new contract awards are non-IFRS metrics based on management's estimates of awarded, signed and ongoing contracts which have not yet been completed, and serves as an indication of total size of contracts to be executed. These figures and classifications are unaudited, have not been verified by a third party, and are based solely on management's estimates.





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